1	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**		
2	**BUDGET ESTIMATES**		
3	**STATEMENT OF FINANCIAL OPERATING ACTIVITIES FOR BUDGETARY PURPOSES**		
4	**PERIOD ENDED DECEMBER 31, 2021**		
5			
6		**2021 Budget**	**2021**
7			
8	**REVENUE**		
9	Tax revenue	231,441	55.40%
10	Grants in lieu of taxes	81,394	19.48%
11	Transfers	22,832	5.47%
12	Services provided	71,800	17.19%
13	Assessment of rights	3,200	0.77%
14	Interest	5,765	1.38%
15	Other revenue	1,350	0.32%
16			
17		**417,782**	
18			
19			
20	**OPERATING EXPENSE**		
21	General administration	181,990	41.53%
22	Public security	26,846	6.13%
23	Transportation	103,036	23.51%
24	Environmental health	46,578	10.63%
25	Urban planning and regional development	12,247	2.79%
26	Recreational and cutural activities	44,013	10.04%
27	Costs of financing	3,493	0.80%
28			
29		**418,202**	
30			
31			
32	**Surplus (deficit) for the period before reconciliation**	**(420)**	
33			
34			
35	**Reconciliation**		
36	**Financing**		
37	Payment of long term debt	-7,795	
38			
39	**Appropriations**		
40	Investing activities (Capital investments)	(20,000)	4.56%
41	Surplus appropriation	28,215	
42			
43	**Net reconciliation**	**420**	
44			
45			
46	**Surplus (deficit) for the period for budgetary purposes (Line 32 + line 43)**	**0**	
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63	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**		
64	**BUDGET ESTIMATES**		
65	**ANALYSIS OF REVENUE**		
66	**PERIOD ENDED DECEMBER 31, 2021**		
67			
68		**2021 Budget**	
69			
70	**TAXES**		
71	**Based on assessment**		
72	Taxable valuation $18,368,300 x $1.26/$100 ($1.26/$100 in 2020)	**231,441**	
73			
74			
75	**GRANTS IN LIEU OF TAXES**		
76	**Government of Quebec**		
77	Government properties	1,950	
78	Public lands	79,444	
79			
80		**81,394**	
81			
82			
83	**TRANSFERS**		
84	Road maintenance grant	2,812	
85	Winter roads contract	12,376	
86	Recycling grant	6,300	
87	Special Qst grant	1,344	
88			
89		**22,832**	
90			
91			
92	**SERVICES PROVIDED**		
93	**Services provided municipal bodies**		
94	Dump usage - MRC Pontiac TNO	4,500	
95			
96	**Other services provided**		
97	**Administration**		
98	Rental revenue	16,000	
99			
100	**Recreation and cultural activities**		
101	Camping McConnell	51,000	
102	Sale of wood	300	
103			
104		**71,800**	
105			
106			
107	**ASSESSMENT OF RIGHTS**		
108	Licences and permits	700	
109	Transfer duties	2,000	
110	Dump fees	500	
111			
112		**3,200**	
113			
114			
115	**INTEREST**		
116	Interest on tax arrears	**5,765**	
117			
118			
119	**OTHER REVENUE**		
120	Transportation fees	1,000	
121	Sale of scrap metal	350	
122			
123		**1,350**	
124			

125	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**	
126	**BUDGET ESTIMATES**	
127	**ANALYSIS OF OPERATING EXPENSES**	
128	**PERIOD ENDED DECEMBER 31, 2021**	
129		
130		**2021 Budget**
131	**GENERAL ADMINISTRATION**	
132	**Legislation**	
133	Mayor and Councillors - remuneration and allowance	29,920
134	Mayor and Councillors - convention and travel	1,800
135	Mayor and Councillors - cell phone	540
136	Mayor and Councillors - ethics course	300
137	Mayor and Councillors - employer's share	1,600
138	Mayor and Councillors - tablets	1,000
139	Mayor and Councillors - code books and revisions	800
140		
141		**35,960**
142		
143	**Financial and administrative management**	
144	Director general	39,000
145	Employer's share - Director General	5,500
146	Director general - travel and convention	1,000
147	Audit fee	10,000
148	Accounting support	21,000
149	Employer's share - accounting support	2,800
150	Office and copier supplies and equipment	1,500
151	Cell phone - DG	540
152	PG taxation program and support/tax billing service	1,500
153	Telephone and fax	3,500
154	Postage	600
155	Public notices	400
156	Insurance - DG	200
157	Town hall - maintenance	3,000
158	Town hall - electricity	3,800
159	Town hall - furnishings	500
160	Town hall - insurance	1,900
161	Town hall - heat	12,500
162	Town hall - janitor/benefits	4,600
163	Town hall - water tests	300
164	Town hall - cleaning supplies	1,200
165	Web site	1,250
166		
167		**116,590**
168		
169	**Election expense**	
170	Wages/benefits/supplies	**4,000**
171		
172	**Assessment**	
173	M.R.C. Pontiac	**8,921**
174		
175	**Other**	
176	M.R.C. Pontiac	9,694
177	Errors and omissions insurance	725
178	Liability insurance	2,250
179	Legal fees	1,000
180	FQM fees	900
181	ADMQ fees	950
182	Donations	1,000
183		
184		**16,519**
185		
186		**181,990**

187	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**		
188	**BUDGET ESTIMATES**		
189	**ANALYSIS OF OPERATING EXPENSES**		
190	**PERIOD ENDED DECEMBER 31, 2021**		
191			
192		**2021 Budget**	
193	**PUBLIC SECURITY**		
194	**Police protection**		
195	Government of Quebec	**16,664**	
196			
197	**Fire protection**		
198	M.R.C. Pontiac	1,735	
199	Outside fire services - contract	3,750	
200	Outside fire services - fire calls	2,000	
201	911 service	1,000	
202			
203		**8,485**	
204			
205	**Civil protection**		
206	Emergency measures plan	750	
207			
208		**750**	
209			
210	**Other**		
211	M.R.C. - share for animal control	**947**	
212			
213		**26,846**	
214			
215	**TRANSPORTATION**		
216	**Municipal roads**		
217	Road maintenance and grading	6,000	
218	MRC/TNO agreement	5,500	
219	Gravel/asphalt	200	
220	Street cleaning (brooms)	1,000	
221	M.R.C. - share for engineering services	1,404	
222	Overhead expense - line 421	28,875	
223			
224		**42,979**	
225			
226	**Snow removal**		
227	Contract	47,994	
228	Overhead expense - line 422	4,813	
229			
230		**52,807**	
231			
232	**Street lighting**		
233	Electricity	3,750	
234	Maintenance and bulbs	2,500	
235			
236		**6,250**	
237	**Traffic**		
238	Road signs	**1,000**	
239			
240		**103,036**	
241			
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249	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**		
250	**BUDGET ESTIMATES**		
251	**ANALYSIS OF OPERATING EXPENSES**		
252	**PERIOD ENDED DECEMBER 31, 2021**		
253			
254		**2021 Budget**	
255	**ENVIRONMENTAL HEALTH**		
256	**Domestic garbage**		
257	M.R.C. Pontiac	1,703	
258	Collection and transport	23,000	
259	Overhead expense - line 423	5,613	
260	Insurance/lease	450	
261	Stump dump	1,200	
262			
263		**31,966**	
264			
265	**Recycling**		
266	Recycling - contract	4,500	
267	Recycling - bin rental	4,500	
268	Overhead expense - line 424	5,613	
269			
270		**14,613**	
271			
272		**46,578**	
273			
274			
275	**URBAN PLANNING AND REGIONAL DEVELOPMENT**		
276	**Urban planning**		
277	M.R.C. Pontiac	5,707	
278	Building inspector	6,000	
279	Permits and travel	400	
280	Trail lease	140	
281			
282		**12,247**	
283			
284			
285	**RECREATIONAL AND CULTURAL ACTIVITIES**		
286	**Skating rink**		
287	Maintenance	1,000	
288	Electricity	600	
289			
290		**1,600**	
291			
292	**Docks expense**		
293	Lease	75	
294	Maintenance	1,200	
295	Installation/removal	1,000	
296			
297		**2,275**	
298			
299	**Parks**		
300	Town beautification	750	
301	Overhead expense - line 426	2,406	
302			
303		**3,156**	
304			
305			
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310			

311	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**		
312	**BUDGET ESTIMATES**		
313	**ANALYSIS OF OPERATING EXPENSES**		
314	**PERIOD ENDED DECEMBER 31, 2021**		
315			
316		**2021 Budget**	
317			
318	**McConnell Park**		
319	Wages	20,000	
320	Employer's share	2,600	
321	Telephone	300	
322	Hydro	6,500	
323	Lease	1,500	
324	Fees	450	
325	Insurance	825	
326	Supplies	1,500	
327	Maintenance and water tests	2,000	
328	Overhead expense - line 425	806	
329			
330		**36,481**	
331			
332	**Other recreational activities**		
333	Tourism advertising	500	
334			
335		**500**	
336			
337			
338		**44,013**	
339			
340	**COSTS OF FINANCING**		
341	Interest and bank charges	1,500	
342	Interest on temporary loans	1,500	
343	Interest on 2016 truck	193	
344	Other interest expense	300	
345			
346		**3,493**	
347			
348	**FINANCING**		
349	**Capital debt payments**		
350	Town truck	**7,795**	
351			
352			
353	**INVESTING ACTIVITIES**		
354	McConnell improvements	20,000	
355			
356		**20,000**	
357			
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373	**THE MUNICIPALITY OF RAPIDES DES JOACHIMS**	
374	**BUDGET ESTIMATES**	
375	**ANALYSIS OF OPERATING EXPENSES**	
376	**PERIOD ENDED DECEMBER 31, 2021**	
377		
378	**2021 Budget**	
379		
380	**OVERHEAD EXPENSES**	
381	**Wages and employer's share**	
382	Wages	28,000
383	Employer's share	4,000
384		
385		**32,000**
386		
387	**Wages and employer's share distribution**	
388	Municipal roads - 60%	19,200
389	Snow removal -10%	3,200
390	Garbage pickup - 12.5%	4,000
391	Recycling - 12.5%	4,000
392	Parks -5%	1,600
393		
394		**32,000**
395		
396		
397	**Vehicle and garage expense**	
398	Cell phone	950
399	Supplies/gas for equipment	2,500
400	Vehicle - gas	5,000
401	Vehicle - maintenance	3,000
402	Vehicle - insurance	1,500
403	Vehicle - licence	775
404	Garage - insurance	250
405	Garage - electicity	1,400
406	Garage - maintenance	750
407		
408		**16,125**
409		
410	**Vehicle and garage distribution**	
411	Municipal roads - 60%	9,675
412	Snow removal -10%	1,613
413	Garbage pickup - 10%	1,613
414	Recycling - 10%	1,613
415	McConnell Park - 5%	806
416	Parks - 5%	806
417		
418		**16,125**
419		
420	**Summary distribution**	
421	Municipal roads - lines 388 and 411	28,875
422	Snow removal - lines 389 and 412	4,813
423	Garbage - lines 390 and 413	5,613
424	Recycling - lines 391 and 414	5,613
425	McConnell Park - line 415	806
426	Parks - lines 392 and 416	2,406
427		
428		**48,125**
429		
430		
431		
432		
433		
434		